

To: Development Services Committee

From: Warren Munro, HBA, RPP, Commissioner,
Development Services Department

Report Number: DS-19-150

Date of Report: September 4, 2019

Date of Meeting: September 9, 2019

Subject: New Lakeridge Health Hospital - Preferred Location in the
Northerly Portion of Oshawa's Major Urban Area

File: B-1100-0462

1.0 Purpose

The purpose of this report is to receive Council's endorsement of the northerly portion of Oshawa's Major Urban Area as the preferred location for the future site of the new Lakeridge Health acute care hospital in Durham Region.

Attachment 1 is a map showing the location of the existing Lakeridge Health hospital sites in Durham Region.

Attachment 2 is a letter dated August 8, 2019 from Durham College expressing support for the new Lakeridge Health acute care hospital to be located in north Oshawa.

Attachment 3 is a letter dated August 14, 2019 from Trent University Durham (Trent) expressing support for the new Lakeridge Health acute care hospital to be located in north Oshawa.

Attachment 4 is a letter dated August 27, 2019 from Ontario Tech University (Ontario Tech) expressing support for the new Lakeridge Health acute care hospital to be located in north Oshawa.

Attachment 5 is a letter dated August 20, 2019 from the Greater Oshawa Chamber of Commerce (G.O.C.C.) expressing support for the new Lakeridge Health acute care hospital to be located in north Oshawa.

Attachment 6 is a map showing the location of the Durham College and Ontario Tech campuses in north Oshawa as well as two largely undeveloped Industrial areas designated in Oshawa's Official Plan located in north Oshawa that would be ideal for a new acute care hospital.

2.0 Recommendation

That the Development Services Committee recommend to City Council:

1. That, pursuant to Report DS-19-150 dated September 4, 2019, City Council endorse the northerly portion of Oshawa's Major Urban Area as the preferred location for the future site of the Lakeridge Health acute care hospital.
2. That a copy of Report DS-19-150 and the related Council resolution be sent to the Premier of Ontario, all Durham Region M.P.s and M.P.P.s, the Minister of Health and Long Term Care, the Minister of Training, Colleges and Universities, the Regional Chair, the C.E.O. of Lakeridge Health, Durham College, Ontario Tech University, Trent University and the Greater Oshawa Chamber of Commerce.

3.0 Executive Summary

Not applicable.

4.0 Input From Other Sources

The following have been consulted in the preparation of this report:

- City Manager
- Commissioner of Community Services
- Commissioner of Corporate Services
- Commissioner of Finance Services/Treasurer
- City Solicitor
- Durham College
- Ontario Tech
- Trent
- G.O.C.C.

5.0 Analysis

5.1 Background

Lakeridge Health is Durham Region's primary public acute care provider with a comprehensive range of healthcare services. There are a total of 17 locations in Durham Region comprised of a variety of facilities (some sharing the same location), including five hospitals (one each in Ajax, Bowmanville, Oshawa, Port Perry and Whitby), four emergency departments, a residential treatment centre and over 12 community healthcare locations. Attachment 1 is a map showing the location of the existing Lakeridge Health hospital sites in Durham Region.

The Lakeridge Health Oshawa Hospital (the "Oshawa Hospital") is located at 1 Hospital Court to the north of the Downtown Oshawa Urban Growth Centre and is a full-service community hospital providing high-quality care to Durham residents. The Oshawa Hospital is also home to the world-class R.S. McLaughlin Durham Regional Cancer Centre and the Lakeridge Health Education and Research Network (L.H.E.A.R.N.). The L.H.E.A.R.N.

centre was developed in partnership with the Queen's University Bowmanville-Oshawa-Lakeridge (Q.B.O.L.) teaching program and houses Q.B.O.L. administrative offices, meeting rooms used for academic teaching, a library and a resident lounge. L.H.E.A.R.N. also includes partnerships with Durham College, Ontario Tech and Trent, providing hands-on learning to students under the guidance of expert instructors across a wide range of health disciplines.

5.1.1 Lakeridge Health Strategic Plan

The Lakeridge Health Strategic Plan 2019-2024 (the "Strategic Plan") was developed through collaboration with the Lakeridge Health team, the community, healthcare providers, partners, patients and families. The Strategic Plan identifies Durham Region as one of the fastest growing municipalities in Canada, with the population expected to nearly double from 680,000 to 1.2 million by 2041. Considering this anticipated growth, it will be important to provide comprehensive health services that meet people's individual needs, particularly for the Region's most vulnerable groups (i.e. older adults, children and those who suffer from chronic illnesses and addiction-related diseases).

In order to address the changing health needs in Durham, the Strategic Plan identifies four Strategic Directions:

1. Improve population health through effective partnerships that promote health and wellness and foster healthy communities;
2. Improve individual healthcare by providing quality care in acute, home and community settings;
3. Create an integrated system of care by leading the transformation of care in Durham Region; and
4. Be a workplace of choice and provide opportunities to teach and train future healthcare professionals.

Overall, the Strategic Plan emphasizes that Lakeridge Health will be a leading health system that is focused on improving overall health and wellness in Durham. A key objective of Strategic Direction 3 is to excel as an economic engine that drives prosperity in Durham Region through expanded academic, research and **post-secondary relationships** [bolding added for emphasis]. This objective, and the four Strategic Directions outlined above, would be optimally advanced by the development of a new acute care hospital in the northerly portion of Oshawa's Major Urban Area.

5.1.2 Lakeridge Health Master Program and Lakeridge Health Master Plan

Lakeridge Health has developed a Master Program and Master Plan to help inform how and where healthcare services will be delivered over the next 20 years. These will serve as a roadmap for the future of healthcare in Durham and ensure that community needs are met.

The Lakeridge Health Master Program (the “Master Program”) identifies the acute care programs and services that are required to meet the needs of the community as well as where those services should be located. The Master Program will consider anticipated changes to communities across Durham, and determine healthcare service requirements over the next 5, 10 and 20 years.

The Lakeridge Health Master Plan (the “Master Plan”) builds on information identified in the Master Program, by creating a blueprint for construction and development of the facilities required to deliver programs and services. The goal of the Master Plan is for Lakeridge Health to be patient focused, community informed and reflect Durham’s growing population. This includes evaluating existing buildings, developing long-term strategies and outlining future developments, including the development of a new comprehensive acute care hospital in Durham.

The Master Plan was approved by Lakeridge Health’s Board of Directors and is intended to be submitted to the Ministry of Health and Long-Term Care (M.H.L.C.) in the near future.

The Master Plan is not available to the public at this time. However, it is anticipated that the City will receive a copy of the Master Plan once it has been approved by the M.H.L.C.

5.2 Education and Partnership Opportunities

The City recognizes that substantial areas in Oshawa face unique health challenges and that education and community partnerships with Lakeridge Health will play a key role in improving health and wellness in the City and across the Region. Locating a new Lakeridge Health acute care hospital in the northerly portion of Oshawa’s Major Urban Area not only optimally situates the hospital in the geographic center of the urban area of Durham’s five lakeshore municipalities, but also situates a much needed facility in the same local area municipality where significant future urban growth is planned to occur.

5.2.1 Durham College

The main campus of Durham College is located in the northerly portion of Oshawa at 2000 Simcoe Street North. Durham College currently has a total enrollment of approximately 13,000 full-time students, of which approximately 1,193 students from the School of Health and Community Services are in placements throughout the Lakeridge Health network.

Durham College has expressed its support for a new hospital in north Oshawa to further facilitate new hands-on learning opportunities for students (see Attachment 2).

5.2.2 Trent University Durham

Trent is located at 55 Thornton Road South in west-central Oshawa and currently has an enrollment of approximately 1,216 students pursuing a variety of Bachelor of Arts and Science degrees. As Trent expands its collaborative program offerings at the Durham campus, a new hospital located in north Oshawa would provide for experiential learning opportunities and collaborative applied research projects. Trent is currently advancing

construction of a six-storey student residence and classroom building at 75 Thornton Road South which will allow Trent to increase enrollment and collaborative opportunities.

Trent has expressed its support for a new hospital in north Oshawa to further facilitate new learning opportunities for students (see Attachment 3).

5.2.3 Ontario Tech

The main campus of Ontario Tech, like that of Durham College, is located at 2000 Simcoe Street North in the northerly portion of Oshawa's built-up area. Ontario Tech currently has an enrollment of approximately 10,000 graduate and undergraduate students. The Ontario Tech campus is a potential suitable location for a future hospital, as it offers a Collaborative Nursing Program as well as health data informatics, knowledge and related resources that are well-positioned to contribute to the functions and operations of a new acute care hospital in north Oshawa.

Ontario Tech has expressed its support for a new hospital in north Oshawa to further facilitate new learning opportunities for students (see Attachment 4).

5.2.4 Greater Oshawa Chamber of Commerce

The G.O.C.C. is a non-profit membership-based organization that has been supporting local businesses for over 90 years. The G.O.C.C. currently serves close to 700 members in Oshawa and Clarington, including Lakeridge Health.

The G.O.C.C. has expressed its support for a new hospital in north Oshawa to further facilitate new teaching and business opportunities.

5.3 Central Durham Lakeshore Location – Northerly Portion of Oshawa's Major Urban Area

Lakeridge Health's Master Plan focuses on providing quality healthcare across Durham Region and the development of a health service network. Based on information obtained from Lakeridge Health's website, the Master Plan includes plans for a new comprehensive acute care hospital in Durham, in order to sustain good health, deliver quality care and improve the health system for future generations.

An acute care hospital located in the northerly portion of Oshawa's Major Urban Area would facilitate the future growth of the Lakeridge Health network in a manner that achieves the primary goal of the Master Plan to be patient focused, community informed and reflective of Durham's growing and diverse populations. It would also support the Ministry of Health and Long Term Care's mandate to deliver a sustainable publicly funded health system that is patient-focused, results-driven and integrated.

For its part, the City of Oshawa is wholly supportive of a new acute care hospital in Durham and actively seeks to engage with Lakeridge Health and the Province to ensure that this facility is built in a north Oshawa location.

Situating a hospital in north Oshawa's Major Urban Area should be advanced for generally the following reasons:

- Oshawa will be one of the fastest growing municipalities in Durham during the period leading up to 2041. Locating a full service hospital in the northerly portion of Oshawa's Major Urban Area would assist in meeting current and future demands for hospital healthcare in Durham in a location that is at the geographical center of the Region's urban population along the lakeshore, and also address the expansive growth planned for north Oshawa, including in the Windfields, Kedron and Columbus communities.
- The northerly portion of Oshawa's Major Urban Area is in the geographic center of the urban area of Durham Region's five lakeshore municipalities, optimizing accessibility and connectivity – key objectives in the Master Plan.
- Oshawa is the home of the main campuses in Durham of the Region's three major post-secondary educational institutions: Durham College, Ontario Tech and Trent University. Both the main campuses of Durham College and Ontario Tech are located in the City's northern urban area (see Attachment 6). These institutions have a close working relationship with Lakeridge Health, and a new acute care hospital in proximity to these institutions optimizes opportunities for collaboration, experiential learning, and cross-functional synergies across a wide variety of disciplines.
- Oshawa's northern urban area has a good transportation network including the Highway 407 East corridor and arterial roads such as Simcoe Street North. There is an existing Highway 407 East interchange at Simcoe Street North and a future interchange planned at Highway 407 East and Thornton Road North. Simcoe Street functions as the Region's primary north-south transit spine with the most frequent north-south service, and is identified in the Region's and Metrolinx's Regional Transportation Plans for future Rapid Transit service.
- The Oshawa Executive Airport is ideally situated in proximity to Oshawa's northern urban area, offering expeditious access to airlift opportunities unmatched by any other Durham municipality, including MedEvac Canada and Ornge to provide patient transport services.
- The Windfields Main Central Area is a designated Regional Centre that centrally anchors the northerly portion of the City's Major Urban Area, ensuring proximity to planned commercial development in excess of 77,850 square metres (838,000 sq. ft.).
- The City's northern urban area has various sites that would be suitable for a new acute care hospital, such as:
 - The Northwood Business Park;
 - The South Columbus Industrial Area; and
 - The main campuses of Durham College and Ontario Tech.
- The Ontario Ministry of Transportation (M.T.O.) currently has significant land holdings along the Highway 407 East corridor within the South Columbus Industrial Area. In the event that this area is identified as the preferred location to accommodate the new

Lakeridge Health acute care hospital, Lakeridge Health stands to benefit from the ability to acquire lands already owned by the Province (as opposed to a private third party) for the development of a hospital.

- The lands in north Oshawa are serviced or are serviceable.
- The Taunton Health Centre is in north Oshawa.

5.4 Planning Policy and Regulatory Framework

Lands designated as Employment Areas in the Durham Regional Official Plan (D.R.O.P.) and as Industrial in the Oshawa Official Plan (O.O.P.) provide opportunities for health-related facilities including uses such as hospitals. D.R.O.P. policy 5.2.1 states that cultural and health facilities shall be directed to locations that are visible and accessible to residents of the Region, preferably in proximity to existing and future transit routes. The five Industrial areas designated in the northerly portion of Oshawa's urban area are all highly visible and accessible – particularly in view of being situated in the geographic center of the Region's lakeshore urban areas – and all are either directly served by or in proximity to existing and/or future transit, including planned Rapid Transit along the Simcoe Street corridor.

Policy 2.4.1.7 of the O.O.P. indicates that community uses, including health facilities such as hospitals, may be permitted subject to compatibility in appropriate locations and/or contexts within industrial areas, either as an exception through an amendment to the O.O.P. and/or the zoning by-law, or through the inclusion of appropriate provisions in the zoning by-law.

Policy 7.2.18 of the O.O.P recognizes that quality of life factors are important considerations when promoting and enhancing economic development in the City, including:

- The availability of local employment opportunities and commercial facilities;
- The availability of social, cultural and recreational facilities;
- Community safety;
- The availability of health and medical facilities;
- The availability of educational facilities;
- The availability of multimodal transportation choices; and
- The availability of healthy, affordable food.

On May 21, 2019, Council considered Report DS-19-72 dated May 1, 2019, and adopted recommended City-initiated amendments to the O.O.P and Zoning By-law 60-94 for part of the Northwood Business Park, including amendments to permit hospital uses. The hospital-related zoning in the Northwood Business Park is further described in section 5.4.1 of this report.

The Northwood Business Park and the South Columbus Industrial Area located in the northerly portion of Oshawa's urban area contain extensive amounts of vacant land and can be designed to be compatible with health and medical related facilities. These include uses such as research and development facilities including those involved in collaborative

synergies with post-secondary institutions and related uses that can benefit from a highly visible and accessible location in proximity to Highway 407 East.

The aforementioned areas are further described in the following sections.

5.4.1 Northwood Business Park

The Northwood Business Park is generally bounded by Taunton Road West to the south, the Oshawa/Whitby boundary to the west, Highway 407 East to the north, and the west branch of the Oshawa Creek corridor to the east (see Attachment 6).

Key attributes of the Northwood Business Park Industrial Area include:

- Located in proximity to Highway 407 East and serviced by an existing network of arterial roads;
- Access to public transit;
- Located adjacent to Durham College and Ontario Tech;
- Located adjacent to the Oshawa Executive Airport;
- Located in proximity to the Taunton Health Centre; and
- Hospital-related zoning: SI-A(16) (Select Industrial) “h-65”, applying to lands on the north side of the intersection of Conlin Road West and Thornton Road North on both sides of Thornton Road North. The purpose of the “h-65” holding zone is to ensure:
 - Site plan approval is obtained;
 - The owner shall prepare and submit to the City for approval a stormwater management plan based on the results of the Master Stormwater Management Plan Study for the Northwood Business Park prepared by Greck and Associates Limited dated August 2016 to the satisfaction of the City and Central Lake Ontario Conservation Authority (C.L.O.C.A.);
 - Appropriate arrangements are made for municipal servicing, including sanitary/water and stormwater management matters, to the satisfaction of the City, the Region and C.L.O.C.A; and
 - Ensure appropriate engineering and environmental studies are prepared to address any potential environmental impacts of the proposed development on Natural Heritage System to the satisfaction of the City and C.L.O.C.A.

5.4.2 South Columbus Industrial Area

The South Columbus Industrial Area is generally bounded by Highway 407 East to the south, the Oshawa/Whitby boundary to the west, a future Type “C” arterial road to the north (separating the South Columbus Industrial Area from the future Columbus Part II

Plan Residential area), and the Major Urban Area Boundary to the east (see Attachment 6).

Key attributes of the South Columbus Industrial Area include:

- Located in proximity to Highway 407 East and existing arterial roads;
- Access to public transit;
- Located in proximity to Durham College and Ontario Tech; and
- Extensive land holdings currently owned by M.T.O.

Staff will investigate Official Plan Amendments that would permit a hospital in the South Columbus Industrial Area.

5.4.3 Durham College and Ontario Tech Campuses

The Durham College and Ontario Tech campuses are integrated. In terms of their overall area, the campuses are generally bounded by Thornton Road North and the west branch of the Oshawa Creek to the south and west, Britannia Avenue West to the north and Simcoe Street North to the east (see Attachment 6).

Key attributes of the Durham College and Ontario Tech campuses include:

- Located in proximity to Highway 407 East and existing arterial roads;
- Access to public transit;
- Located in proximity to the Oshawa Executive Airport;
- Located in proximity to the Taunton Health Centre; and
- Hospital-related zoning: MIN (Major Institutional).

Policy 2.5.1.2 of the O.O.P. indicates that areas designated as Institutional shall be predominantly used for public, quasi-public and private institutional establishments of a City-wide or regional significance, including hospitals.

5.5 Next Steps

Mayor Carter has advocated for a new Lakeridge Health acute care hospital to be located in north Oshawa, including meeting with the Minister of Health and Long-Term Care at the recent Association of Municipalities of Ontario Conference held in August 2019. It is anticipated that Mayor Carter and Councillor Marimpietri, the Chair of Development Services, will continue this advocacy role by undertaking such activities as meeting with stakeholders including the Provincial Government. Staff will be used as a resource to inform discussions related to this matter.

Following Council's approval of Report DS-19-150 dated September 4, 2019, staff will:

- Develop a webpage to provide general information with respect to the new Lakeridge Health acute care hospital; and

- Report back to Development Service Committee and Council as required.

6.0 Financial Implications

There are no financial implications associated with the recommendations in this report.

7.0 Relationship to the Oshawa Strategic Plan

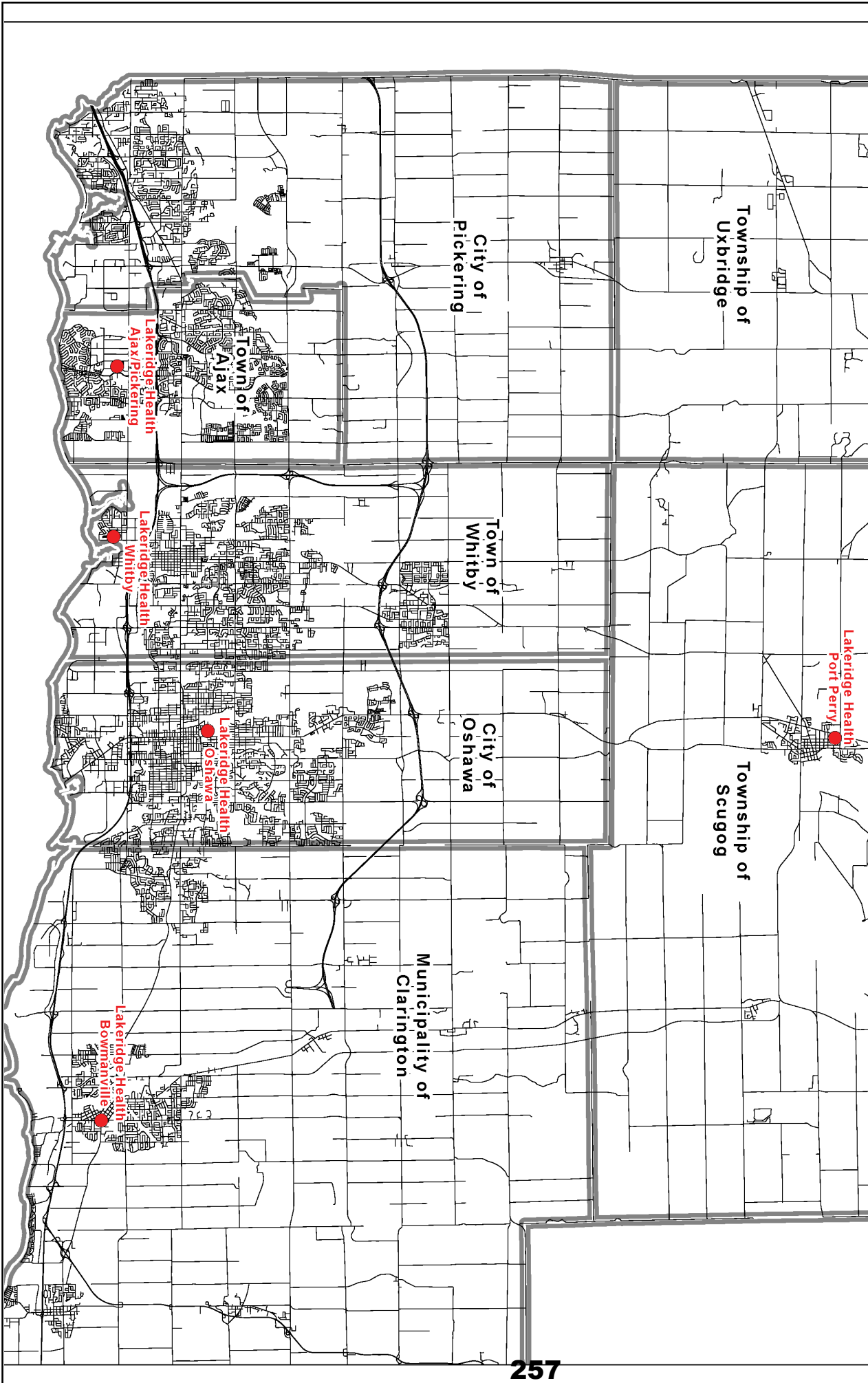
The Recommendation advances the Accountable Leadership, Economic Prosperity and Financial Stewardship and Social Equity goals of the Oshawa Strategic Plan.



Warren Munro, HBA, RPP, Commissioner,
Development Services Department

Title: Location of the Existing Lakeridge Health Hospital Sites in Durham Region
Subject: New Lakeridge Health Hospital - Preferred Location in the Northerly Portion of Oshawa's Major Urban Area
File: B-1100-0462

City of Oshawa
Development Services Department



August 8, 2019

Mr. Warren Munro
City of Oshawa
50 Centre Street South
Oshawa, ON L1H 3Z7

Re: Lakeridge Health Master Plan and Proposed Future Hospital

Dear Warren;

Durham College is pleased to support Lakeridge Health's new Master Plan and the proposal for a new hospital in North Oshawa. We know firsthand how much North Oshawa is growing and we believe that this new facility is necessary to serve the needs of our community.

Durham College has been part of the community for over 50 years. We currently serve about 13,000 full-time students and a major part of our success is our focus on experiential learning. While we embed experiential learning in our classrooms, our students benefit the most from placements, co-ops and clinical experiences. On the job experiences enhance our graduates' abilities to learn, grow and succeed in the workforce and Lakeridge Health is a major partner in supporting our students' learning.

Currently, we have approximately 1,193 students from our School of Health and Community Services enrolled in placements throughout the Lakeridge Health network. This number doesn't take into account students from other areas of the college, such as science and technology, skilled trades, and human resources, to mention a few.

From our perspective, a new expanded hospital in close proximity to our campus would provide even more hands-on learning opportunities for our students, creating a new workforce of expert healthcare providers and ensuring that the healthcare needs of the local community are served.

Our partnership with Lakeridge Health is significant and has grown over the years. We are thankful for the services provided to our students, staff and families. We appreciate Oshawa City Council's leadership on this proposal and support a North Oshawa Hospital.

Regards,



Don Lovisa
President

Mr. Warren Munro
Commissioner of Development Services
The Corporation of the City of Oshawa
50 Centre Street South
Oshawa, ON
L1H 3Z7



Wednesday, August 14, 2019

Dear Commissioner Munro,

On behalf of Trent University, we are writing to express our support, in principle, of the Oshawa City Council motion to position the City's northern area around the Northwood Business Park as a preferred location for a new comprehensive acute care Lakeridge Health hospital.

The establishment of a new Lakeridge Health hospital, as part of the Lakeridge Health Master Plan, in the northern part of Oshawa along Highway 407 and in Northwood, would be ideally situated to support the development of applied research synergies between Trent University Durham, Durham College and OntarioTech University. As Oshawa continues to emerge as a leader in the knowledge industry with three thriving post-secondary education facilities in the City, the introduction of a new hospital located in close proximity to the campuses in the northern part of Oshawa would allow for the emergence of partnerships surrounding a teaching hospital.

As Trent University Durham continues to grow and expand its collaborative program offerings at the campus, the new hospital would provide a space to allow for exceptional student experiential learning opportunities and collaborative applied research projects.

Trent University supports Oshawa City Council's vision to have Lakeridge Health plan an infrastructure expansion in northern Oshawa to meet the growing demands of the community in the Region of Durham.

If you require further information or clarification, please contact Dr. Scott Henderson by telephone at (905) 435-5102, extension 5097 or by email to scotthenderson@trentu.ca.

Sincerely,

A handwritten signature in black ink that reads "Leo Groarke".

Dr. Leo Groarke
President, Trent University

A handwritten signature in black ink that reads "Scott Henderson".

Dr. Scott Henderson
Dean and Head, Trent University Durham GTA



August 27, 2019

Mayor Dan Carter
City of Oshawa
50 Centre Street South
Oshawa, ON L1H 3Z7

Dear Mayor Carter:

On behalf of the students, faculty and staff at Ontario Tech University, it is my pleasure to offer this letter of support as Lakeridge Health undertakes their Master Plan development process. The University recommends serious consideration be given to northern Oshawa as a location for the acute care hospital. Providing easier access and collisions between doctors, nurses and hospital staff, with researchers, student entrepreneurs and student experiential learning will help both organizations remain on the cutting edge of innovation in the healthcare sector.

Having the hospital located adjacent to Ontario Tech would have significant benefits for both organizations. Benefits include Ontario Tech's Collaborative Nursing Program which prepares nurses who are committed to excellence and innovation in assessing and meeting the nursing needs of society. As modern health care becomes increasingly dependent on complex laboratory tests that aid in the diagnosis, monitoring and treatment of disease, our Medical Laboratory Science program increases in importance. Perhaps even more impactful is Ontario Tech's experience and knowledge in big data, health informatics, intelligent clinical decision support systems, stream computing, temporal data mining, critical care health informatics, neonatal health informatics, cloud computing in healthcare, patient journey modeling and more.

Collisions between the hospital and the university offer other strategic advantages:

- Ontario Tech can assist with the development and implementation of robotics and automation in the hospital environment including pharmacies, delivery of medication, meals and supplies, and surgery.
- Our expertise in artificial intelligence and data analytics can assist with clinical diagnoses.
- Our game development programs can train medical staff and help prepare patients for surgery through simulated environments.
- Our expertise in app development and online tools can enhance the patient journey of care in the hospital or at home.

- Our Brilliant Solutions student teams are multi-disciplinary groups able to help Lakeridge solve important problems and develop new processes like revitalizing and updating a patient's experience in the emergency department.
- A new hospital will certainly require a data centre and we have unique expertise in managing and securing complex networks.
- Our gaming and user experience groups can help revolutionize the way information is presented to hospital staff and patients to best convey complex information so they can make the best possible decision regarding their own health care.
- We also have deep expertise in data visualization which can be harnessed to make complex datasets easier to interpret by clinicians.
- As the province looks to develop Ontario Health Teams, understanding the connection to affiliated health and social services in the community becomes essential. The interdisciplinary relationship between our faculties provides a unique ability to bridge the gap between the technical and societal imperatives.

The northern portion of the City of Oshawa, adjacent to the eastern limits of Whitby, exhibits strategic placement opportunities, including proximity to significant existing and planned residential growth areas, and the availability of large tracts of serviced land. Accordingly, this area offers an exemplary location for Lakeridge Health's expansion with a new hospital, and would be highly compatible with the types of uses permitted in Northwood Business Park. As well, the proposed location is adjacent to Highway 407 and the Oshawa airport for ease of transporting patients. The close location of the shared campus of Ontario Tech University and Durham College allows for exceptional opportunities for post-secondary partnerships with a teaching hospital.

We believe the synergies outlined above warrant specific consideration of north Oshawa as the location of a proposed acute care hospital as Lakeridge Health completes their Master Plan.

Sincerely,



Dr. Steven Murphy
President and Vice-Chancellor



Greater Oshawa Chamber of Commerce

44 Richmond St. W., Suite. 100, Oshawa, ON L1G 7C7 905 728-1683

www.oshwachamber.com

August 20, 2019

Mayor Carter & Oshawa City Council
The Corporation of the City of Oshawa
50 Centre Street South
Oshawa, ON L1H 3Z7

Dear Mayor Carter & Council:

Re: Lakeridge Health Master Plan and Proposed Future Hospital

It has been brought to our attention that Lakeridge Health is currently developing a Master Plan to identify the facilities, infrastructure and expansion needs as our community continues to grow. As part of the Master Plan is a much-needed acute care hospital, key to the ongoing care of the expanding communities here in Durham Region, specifically Oshawa.

In the City of Oshawa, the ideal location for a new hospital would be in the northern part of Oshawa in proximity to the newly built highway 407/ETR, Ontario Tech University and Durham College. The partnerships that would be garnered between the hospital and the post-secondary institutions would be ideal for teaching opportunities.

The Greater Oshawa Chamber of Commerce is in full support of new hospital being built in the northern location of Oshawa. The Greater Oshawa Chamber of Commerce has been supporting business in the area for over 90 years. We currently support all of Oshawa and Clarington municipalities, serving close to 700 members of the Chamber. As our business community, as well as residential continues to grow in the City of Oshawa, as does the capacity and needs for healthcare.

Lakeridge Health is a proud member of the Greater Oshawa Chamber of Commerce and one of our largest employers in Oshawa and continues to grow. We would like to thank the City Council for their support toward building a new hospital in the northern part of Oshawa.



Sincerely,

A handwritten signature in blue ink, appearing to read "Nancy Shaw".

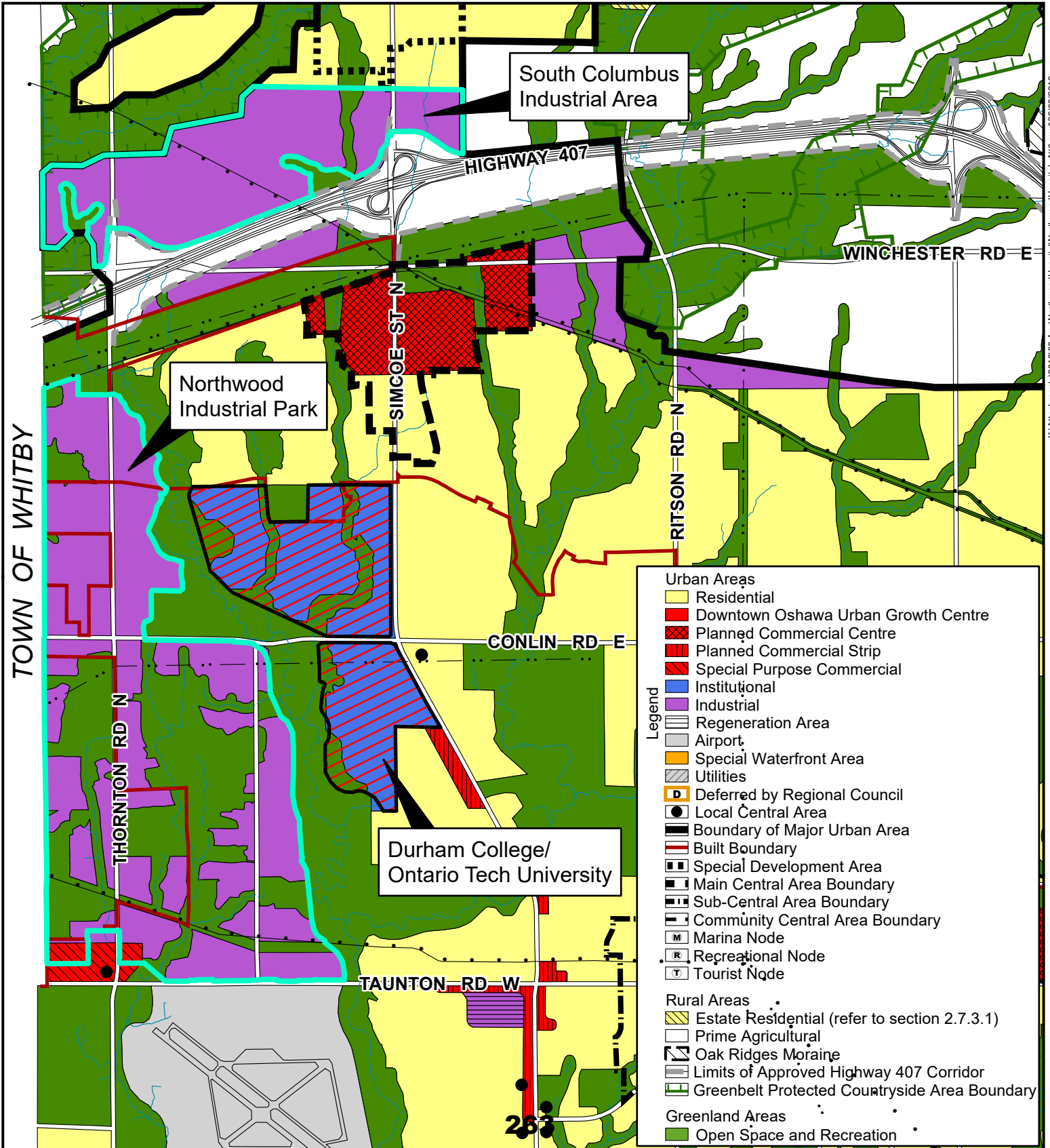
Nancy Shaw
CEO

Subject: New Lakeridge Health Hospital - Preferred Location in the Northerly Portion of
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-  Durham College/Ontario Tech University
-  Industrial Areas

City of Oshawa
Development Services Department 



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